





UTC Capability Statement – ENERGY





Table of Contents

Who we are	1
What we do	2
Serving Heavy Industries	2
Core Competency	2
Value Added Services	2
Our Energy Services	3
Important Elements of our Services	3
Drilling Rigs	4
Pipelines	5
Oilwell Supplies	6
Projects	7
Energy Reference List	7
Photo Gallery	10
Energy References	18
Our Team	20
CV's	20
Our Commitment to Excellence	21
Contact Us	21



Who we are

- ► Global Logistics Solutions Service Provider <u>Conception to Completion</u>
- Began operations in 1925 and officially became UTC Overseas in 1989
- Worldwide Network
 - 600 employees 52 offices 23 countries
 - Linking key logistical support across all major shipping lanes
 - Hand-picked Agent Partners, fully vetted, strategically located around the globe
- **▶** Commitment to Total Compliance
 - I HSE, Ethics, Security, Quality and Trade Compliance
 - Formal, Documented Programs with Training and Audits
- "Customer Focused" Environment
 - Long term client partnerships based on success
- Experienced, Knowledgeable, Innovative Staff
 - Including dedicated team of Project/Energy Specialists
 - ☑ Average experience 15 years, many exceeding 30+ years



NORTH AMERICA		SOUTH AMERICA		<u>ASIA</u>		<u>EUROPE</u>	
Anchorage	Alaska	Bolivia	Santa Cruz	Azerbaijan	Baku	Croatia	Rijeka
Atlanta	Georgia	Brazil	Fortaleza	China	Nanjing	Finland	Helsinki
Baltimore	Maryland		Recife		Qingdao	France	Lyon
Chicago	Illinois		Rio de Janeiro		Shanghai		Marseille
Cleveland	Ohio		Sao Paulo		Shenzhen	Germany	Bremen
Denver	Colorado	Chile	Santiago	Hong Kong	Hong Kong		Ratingen
Houston (HQ)	Texas	Colombia	Bogota	India	Chennai		Stuttgart
Los Angeles	California		Cartagena		Mumbai	Hungary	Budapest
Miami	Florida	Peru	Lima		New Delhi	Ireland	Tullamore
New York	New York			Taiwan	Taipei	Italy	Genoa
Orlando	Florida			Turkey	Istanbul	Romania	Bucharest
Philadelphia	Pennsylvania						Constanta
Pittsburgh	Pennsylvania					Sweden	Helsingborg
Rochelle Park	New Jersey					UK	Manchester
Savannah	Georgia						
Wilmington	N.Carolina			Note: Map do	es not depict Agent		
Mexico	Mexico City			Partner	locations		



What we do

UTC Overseas, Inc. is a knowledge-based business, focusing on developing innovative transport and logistics solution for complex projects. We provide optimal logistics solutions to major industries by bringing together planning and coordination knowledge, innovative concepts and unrivalled experience. UTC concentrates on developing concepts for clients that provide a solution where the job is complex, difficult and dangerous or requires large amounts of capital.

Serving Heavy Industries

Transportation and Logistics from Source to Foundation for:

- Energy, LNG
- Pipeline
- Chemicals
- Steel Products
- Manufacturing Plants
- ► Infrastructure Construction
- Power Generation
- Mining Industry

Core Competency

- Ocean, Air, Barge, Road & Rail Transport
- Heavy Lift & Over-dimensional Cargo
- Global Project Logistics
- Freight Forwarding & Customs Brokerage
- Risk Mitigation
- Cargo Tracking & Reporting

Value Added Services

- In-House Consultancy & Heavy Engineering Services
 - Certified technical Engineering Team civil and mechanical
 - Detailed route studies worldwide
 - **I** Engineered lifting, securing, tie-down calculations
 - Formal handling & transport Method Statements
- In-House Chartering Group
 - Maritime & technical Experts
 - Adept at Booking Note & Charter Party Types
 - ☑ Voyage & Time Charters, Full & Part Cargoes
 - Negotiate Rates & Charter Terms to benefit of Cargo Owner (...not the Carrier)
 - Transparent pricing model
- Export Packing & Warehousing
- Emergency, Time Critical Cargo



Our Energy Services

- ✓ Purchase OrderManagement
- ✓ Data Collection
- ✓ Vendor Compliance
- ✓ Expediting
- ✓ Feasibility & Route Studies
- ✓ Export Packing Air, Sea, Hazmat
- ✓ Warehousing & Distribution
- ✓ Transport Air, Sea, Rail, Barge, Truck
- ✓ Customs Brokerage
- ✓ HL/OD CargoTransport Specialists

- ✓ Laydown/Staging Design & Management
- ✓ On-site Delivery and Setup
- ✓ UTC Staff On-site client office or job site
- ✓ UTC Project Managers on call 24/7
- ✓ IN-HOUSE Heavy Engineering Services
- ✓ IN-HOUSE Chartering Group
- ✓ U.S. EXIM Banking Consulting
- ✓ Emergency / Time Critical Cargo
- ✓ Asset Recovery / Salvage Cargo
- ✓ Quality Controls & Repair

Important Elements of our Services

Planning, Implementation & Execution

- Implementation Manager & Formal Plan
- Development of written Standard Operating Procedures
- Defined Expectations, Accountability and Quarterly KPI Reviews

Centralized Account Management

- KAM with assigned Executive Sponsor
- Regional Control Towers overseeing local activities
- Global Information Platform web visibility

Flexibility & Responsiveness

- Mid-sized organization with Houston Headquarters
- Management involved directly in operations
- Empowered skilled staff
- Strong client relationships allow UTC to anticipate, meet & exceed needs
- Account Team and Top Management available 24/7

Creativity & Cost Efficiency

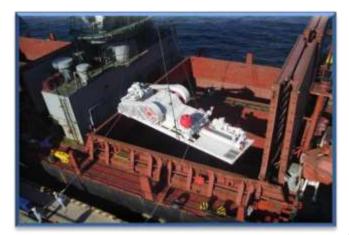
- Highly experienced team think pro-actively
- Utilize Best Practices gained from years of Lessons Learned
- Follow maxim "Always be prepared for the unexpected always think of alternatives"

Demonstrated Commitment to Total Compliance

- Proven, Formal Corporate Programs: HSE, Quality (ISO), Security (CTPAT & AEO),
 Trade Compliance and Ethics (FCPA, UKBA, others)
- Corporate Risk Management Program and Philosophy
- Stringent 3rd Party Vetting Process



Drilling Rigs





Whether you need to transport a new drilling rig to West Africa or demobilize an existing one in Pakistan, UTC Overseas has the experience and contacts to make in happen. We have moved drilling rigs all over the world and to some of the most difficult to reach places including Iquitos, Peru and Kyzl-Orda, Kazakhstan.

Unlike a common transportation company, we already understand that the Top Drive is the most sensitive part of the rig and we are fully aware of which components you will need first at the site, so you do not have to tell us! Furthermore, UTC Overseas understands your drilling contract and the loss of revenue and penalties that apply if you are not up and running by your deadline.

Be it carrier mounted, offshore, land or artic weather drilling rigs, UTCcan deliver safely, complete and on time!



Pipelines

Every year UTC Overseas is called upon to transport tubulars around the world for new pipeline projects. We have the experience to handle your tubulars, be they concrete or specialty coated (FBE, foam, etc.). We are mindful of tier limitations, bevels, anodes and special handling requirements. UTC can load your pipe in the same sequence in which it needs to be installed offshore which minimizes handling and maximizes productivity.

UTC Overseas commonly supplies the actual pipe laying barge / vessel with pipe throughout the duration of the actual pipe lay. We are also specialized in procuring rigging and other supplies needed to keep the project on track.

Most important you do not have to tell us to be on time because of the six figure operating costs you have in the field. Find out what some of the world's leading offshore construction companies already know; how pipe transportation should done by hiring UTCOverseas!





Oilwell Supplies







Many logistics service providers refer to oilwell supplies as "rope, soap and dope". At UTC Overseas we do not take anything lightly, we know that the parts you have purchased to keep your operation going in the field need to be transported in a time effective and professional manner.

We can consolidate your PO's, properly pack them for the desired mode of transportation (and to company with international regulations) and work with your suppliers for accurate, timely delivery. Our Internet based cargo tracking system is user friendly, available in foreign languages and can be customized to your needs

Large or small, upstream or downstream, UTC can handle your oil and gas cargo transport needs!



Projects

EnergyReference List



UTC provides turnkey project services worldwide, however large and complex, on-time, on-budget and safely.

We have the resources and expertise to help you move anything, anywhere in the world, regardless of its size, its weight and its complexity.

Our dedicated Project/Energy professionals with the specific skillset needed will be assigned to your project. Encircling the globe, your UTC team will provide around the clock support no matter where the location of the goods may be. Under the management of Houston Headquarters, the team will be coordinated for seamless service to your global transport needs.

Our UTC' Global Projects/Energy Team comprises decades of combined experience and "lessons learned" thus providing the project with invaluable expertise able to be pro-active in all aspects of planning and executing transportation for important project materials and deadlines.

UTC Overseas' documented history of successful management of major and complex transportation and logistics projects is firm evidence of our skills, experience and reliability.

A few examples of Energy Transport, Projects and Marine Engineering follow for your consideration:



Contract		To a fitted Sectional	Landing of tak	Year	
Customer	Value (est) USD	Type of Work Performed	Location of Job	Completed	
ExxonMobil	Confidential	Global Preplanning and Feed Study with numerous follow-up action items. Including Risk Review and Mitigation for complex Project circumstances as related to U.S. import requirements, Customs, duties/taxes and responsibilities of the Importer of Record	Point Thompson, AK USA	2015	
China Soft Packaging Group	Confidential	2 Ea Towers Petrochemical Plant, China - 1600 MT each, maximum dimensions 115.5 x 10.4 x 12.4m, truck and sea barge transport from ZIG to Jiangyin, Fujian Port and on to Jiangyin Port then to final job site delivery	China	2015	
Zhangijiagang Chemical Machinery Co. (Yili)	Confidential	Tower - 2000 MT with maximum height 12.5m. Road transport China	China	2014	
Toyo Engineering	\$5 Million	Petro Chemical Plant Project, management of 30,000 RT	Japan to USA	2013 to Present	
Williams Energy	\$3.2 Million	Management and coordination of all transportation activities of all equipment for new FPS Gulstar 1 being built in the Gulf of Mexico.	Houma, LA, Ingleside, TX & Gulf of Mexico	2012 to Present	
Keystone Pipeline- TransCanada/Bechtel	\$1 Million	Warehousing for oil and gas equipment	Wichita, KS USA	2012 to Present	
Prysmian Cables and Systems Oy - SOCAR	\$650,000	21 Miles Subsea Cable, 500 MT from Finland to Azerbaijan	Finland to Azerbaijan	2012	
Petrobras- Repar	Confidential	Condensate Equipment, 603 cbm, from Busan, Yokohama and Southampton to Santos, Brazil	Korea, Japan and UK to Brazil	2011- 2012	
FirmGreen	Confidential	Gas Purification Plant - 5,000 cbm from Houston, TX to Rio de Janeiro, Brazil	USA to Brazil	2011	
Confidential	Confidential	4 Ea Drilling Rigs from Houston, TX to Laem Chabang, Thailand	USA to Thailand	2010	
Confidential	Confidential	Dismantle, clean and inventory 2 ea Carrier Mounted Rigs in Odessa, TX and transport to Houston, TX	Texas USA	2010	
Confidential	Confidential	NOV Rapid Rig ex Houston, TX to Barranquilla, Colombia	USA to Colombia	2010	
State Oil Co. of Azerbaijan Republic	\$1 Million	Drill Pipe and Casing, 2,231 joints, 2,200 MT from Japan and Mexico, stored in Dubai and later shipment to Caspian Sea via Volga Don Canal	Japan and Mexico to Caspian Sea	2009	
Confidential	Confidential	Trailer Mounted Rig from Calcutta, India to Houston, TX	India to USA	2009	
Swanberg International	Confidential	Oilfield Trucks and Trailers from Houston, TX to Dammam, Saudi Arabia	USA to Saudi Arabia	2009	
BCH/DLS	Confidential	2 Ea Trailer Mounted Rigs from Buenos Aires, Argentina to Vitoria, Brazil	Argentina to Brazil	2009	
Swanberg International	Confidential	Trailer Mounted Coiled Tubing Rig from Houston, TX to Dammam, Saudi Arabia	USA to Saudi Arabia	2009	
Confidential Confidential		2 Ea Mobile Pacs, 1,000 MT ea moved on 4 ea Antonov AN-124 flights from Bradley Airport, CT in USA to Abakan, Siberia	USA to Siberia	2009	
State Oil Co. of Azerbaijan Republic	\$1.2 million	4 Ea Complete Gas Turbine Engine Driven Compressor Units and Spare Parts (Solar Turbines/Caterpillar), 1,098 cbm, 247 MT, from San Diego, CA to Houston, TX and to Ilichevsk via sea and on to Baku, Azerbaijan via rail	USA to Azerbaijan	2008	
State Oil Co. of Azerbaijan Republic	\$860,000	Gas Compressor Station 2 - Process Equipment, 4,482 cbm, 1,102 MT from Italy to Baku via Volga Don Canal	Italy to Azerbaijan	2008	



Customer	Contract Value (est) USD	Type of Work Performed	Location of Job	Year Completed
Confidential	Confidential	2,000 HP Land Rig from Houston, TX to Guanta, Venezuela	USA to Venezuela	2008
Confidential	Confidential	NOV Rapid Rig ex Houston, TX to Maracaibo, Venezuela	USA to Venezuela	2008
Confidential	Confidential	3,000 HP Land Rig from Houston, TX to Guanta, Venezuela	USA to Venezuela	2008
всн	Confidential	Trailer Mounted Rig from C Rivadavia, Argentina to Natal, Brazil	Argentina to Brazil	2008
Confidential	Confidential	3,000 HP Land Rig from La Brea, CA to Guanta, Venezuela	USA to Venezuela	2008
China Petroleum Co – SOCAR	\$1.2 million	2 Ea Land Rigs from Dalian, China to Baku, Azergaijan via sea, including delivery to site via 107 railcars	China to Azerbaijan	2007
Promon	\$20 Million	Delivery of Refinery from Houston to Brazil for Petrobras	USA to Brazil	2007
Petrex/Saipem	Confidential	Carrier Mounted Rig from Paita, Peru to Guanta, Venezuela	Peru to Venezuela	2007
Confidential	Confidential	2,000 HP Land Rig and Camp from Houston, TX to Biera, Mozambique	USA to Mozambique	2007
Confidential	Confidential	Helicopter Drilling Rig ex Jingzhou, China to Houston, TX	China to USA	2007
Petrex/Saipem	Confidential	3,000 HP Land Rig from La Brea, CA to La Brea, CA (export/import to reset temporary import formalities)	California USA	2007
Technip - Brazil	Confidential	Gas Dehydration Unit, 426.6 MT from Asia to East Coast South America	Asia to East Coast S. America	2009
TOTAL	\$3 Million	1,000 MT of pipe and 80 MT cable reels from Antwerp and Felixstowe to Luanda, Angola	Europe to Angola	2006
GE	\$2.5 Million	6 month time-charter of heavy lift vessel fully operated by UTC Overseas, running vessel between Houston, TX and Veracruz, Mexico	USA to Mexico	2006
Chevron Texaco	\$2 Million	2,000 MT Pipe from Antwerp, Belgium to New Iberia, Louisiana	Belgium to USA	2006
Vaalco	Confidential	1,500 MT Foam Insulated Pipe from New Iberia, LA to Gabon	USA to Gabon	2006
Al-Mansoura Petroleum - Egypt	Confidential	1,500 MT 20 inch Casing from Houston, TX to Alexandria, Egypt	USA to Egypt	2006
Saipem	Confidential	Emergency drawworks package from Bergen, Norway to Guanta, Venezuela	Norway to Venezuela	2006
Confidential	Confidential	Offshore Drilling Platform Module 14 x 8 x 21m, 402 MT and 2 ea cranes, 298 MT from Sunderland, UK and Singapore to Brasfels Shipyard, Angrados Reis, Brazil	UK and Singapore to Brazil	2009
Wood Group	\$2 Million	Full review of route, civil engineering, equipment selection, port of discharge selection, rail road in Georgia (former Sov. Russia), Equipment FT8 with heavy lift units up to 85 MT, including rigger at site	Georgia	2005 / 2006
Galvani - Brazil	\$900,000	Transporting of knocked down, used acid chemical plant ex job site Copperhill, TN up to Vitoria, Brazil - about total 7,000 RT	USA to Brazil	2005/2006
Confidential	onfidential Confidential 4 Ea RB211 Dual Generator Sets, 204 MT ea for P56 Offshore Platform Brazil		Brazil	2006
Petrex	\$300,000	10,000 MT Concrete Coated Pipe from Thisvi, Greece to Thema, Ghana for Trafigura	Greece to Ghana	2005
Petrex	\$2 Million	2,000 CBM Carrier Mounted Drilling Rig Paita, Peru to Gentil, Gabon for Caroil, Paris	Peru to Gabon	2004
Saipem	\$6 Million	5,540 CBM Land Drilling Rig from Port Hartourt, Nigeria to Guanta, Venezuela	Nigeria to Venezuela	2004



Photo Gallery

Client: China Soft Packaging Group

Duration: 2015, 1, 29 – 2, 14
Equipment: 84 axle lines, 2 PPU
Cargo Specification: 2 pieces, maximum
length 115.5m, width 10.4m, height 12.4m;
weight about 1600T,

Project Feeture: The largest single piece in petrochemical equipments transport records in China; total logistic service coverage: cargo receipt on the ground at ZIG plant – short haulage and loading out – sea transport by 12000T barge from ZIG to Jiangyin, Fujian – Loading in at Jiangyin Port – delivery to jobsite; set a new record in transportation for petrochemical equipments in China.







Dim: (L x W x H):15 x 8 x 21 meters, 426.6t

UTC Overseas devised a detailed fore-deck stowage and lashing plan to carry this 426.6tones gas dehydration unit from Asia to east coast South America via South Africa.





Client: Zhangjiagang Chemical Machinery Co. (Yili)

Duration: 2014.10-11

Equipment: 72 axle lines, 4 PPU Cargo Specification: maximum weight

2000T, laden height: 12.5m



TBEARGE STATION 255 Project

Transformer Dim: 12.7m × 4.1m × 4.25m, 214.6t, 2 pcs Origin: TBEA Shenfang Factory,

Destination RG&E Station 266, Rochester, NY

Route:

Transport to Dalian by hydraulic trailer, ocean transport from Dalian to Newark NJ

Barge to Alban∮, Ro off from barge, transport to jobsite b∮ 12 axles SPMT













Total 107 railcars.





Picked up from San Diego, CA and Houston, TX. Packed in UTC facility and arranged sea freight but due to force majeure (August 2008 events in Georgia) initial port of discharge Poti, Gerogia changed to Ilichevsk, Ukraine. UTC Technical Team presonally participated in arrangements at Ilichevsk Port during unpredicted situation. Rail freight from Ilichevsk to Baku, Azerbaijan successfully executed.









P56 Offshore Platform - Brazil 4 Each RB211 Dual Generating Sets 204 tons each





2 Mobile Pacs - 1000 tons each - Moved on 4 x Antonov AN-124 flights

Bradley Airport, CT to Abakan, Siberia

Year: 2009









Gas Purification Plant - 5000 cbm Houston, TX to Riode Janeiro, Brazil





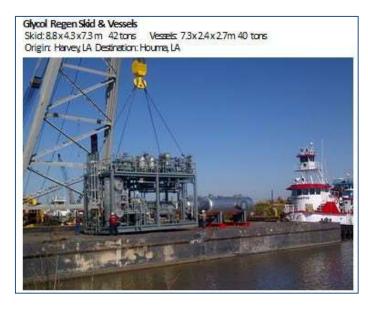
Year: 2011





Williams Gulfstar 1 – FPS Offshore Platform Project – US Gulf of Mexico

Management and coordination of all transportation activities of all equipment for new FPS being built in the Gulf of Mexico. Global Origins to Deliveries at Houma, LA., Ingleside, TX and US Gulf of Mexico. Year: 2013 – Ongoing













Williams Gulfstar 1 – FPS Offshore Platform Project – US Gulf of Mexico continued















Oil & Gas Condensate Equipment 603 cbm
Busan , Korea, Yokohama , Japan and Southampton , UK to Santos, Brazil











Marine Engineering

Client: Keppel Duration: 2013.12

Equipment: 80 axle fines, 4 PPU

Cargo Specification:

75.5 x 9.33 x 8.7 (m), 1975T 75.5 x 9.33 x 8.7 (m), 2018T





Project Feature:

Tight schedule, work in shifts; narrow deck space; coupling of large number of axle lines which demonstrated excellent performance of SPMTs





Marine Engineering

Client : McDermott Wuchuan Training & Development (YAMAL LNG)

Duration: 2015.8 -- now Equipment : 96 axle lines, 2 PPU

Cargo Specification: Maximum weight

above 2000T

Project Feature:

Deck pieces and other assistant steel structures required to move on

manufacture's site





Energy References



Marai-E)

Rue core Contino Marcillo, 230 Burror Novo Coultern 1 Macan RJ 37 949-490

37.949-400 + 53.13.2943-6125 | 32.2945-4085 + 55.23.98845-355.04 | 32.99946-6831, Vise No. 44 September 87

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www.amionemergy.com.br

Mr. Gerald Ruediger UTC Overseas, Inc. 2 Northpoint Drive, Suite 200, Houston TX 77060, USA D: +1.713.422.2824

Subject: Reference Letter

To whom it may concern,

UTC Overseas Inc. has been a regular logistics service provider for the land drilling rig segment of several of the O&G companies I have managed in Brazil for several years.

The consistency of the work and support performed by Mr. Gerry Ruediger and the UTC team has resulted in timely shipping and logistics services of over a dozen drilling rigs from Central America, US, Canada, Africa inbound to Brazil, Argentina and back.

UTC has a long history of providing specialized services to South America and worldwide, and was the exclusive International logistics company for BCH Energy, Allis-Chalmers and ARCHER Well groups.

Please feel free to contact me directly if you require additional references on this company.

Luiz Azevedo Managing Director ORION ENERGY

Date Received 18 Jan 2016





Patrex

Papete X.A. Calle Las Carpeter 1981 Sana 27 - Ferri Tall 1+51-1) 711-9250 Fac (- 51-1) 443-4546



January 27, 2009

To whom it may contern:

Letter of Recommendation

UTC Overseas Inc. / Mr. Michael Ruediger

Petrex SA is an international drilling contractor and oilfield service company with operations in Peru, Ecuador, Colombia, Venezuela and Brazil. The company is a wholly owned subsidiary of Saipern. Petrex SA has an high demand for quality logistics services to appoint its operations Worldwine.

We are pleased to strongly recommend the services of UTC Overseas Inc. and Mr. Michael Ruediger to other companies that need transportation and logistics services. Mr. Ruediger has been working with us for over ten years on a variety of projects. His service, In-depth knowledge of cillietd equipment and attention to detail are excellent. Mr. Ruediger has always been value conscious yet at the same has made sure that we receive quality services in return.

We look forward to continuing our excellent relationship with Mr. Ruediger for many years.

Best regards,



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A company of Salpern



Our Team

UTC is extremely proud of our highly skilled and experienced Energy logistics professionals – we believe **they are the best around!** Encircling the globe, our team includes:

•	Mirko Knezevic	Global - Exec. Management – Chief Operating Officer
•	Marco Poisler	Global - Exec. Management - Executive VP Global Projects
•	Matthias Loll	Americas – VPProject Development
•	Ingo Schmidt	North America – Project Director
•	Alain Holtappels	Latin America – Regional Projects – W. Coast South America
•	Hugo Morales	Latin America – Regional Projects- Andean
•	Carina Kazareski	Latin America – Regional Projects - <i>Brazil</i>
•	<u>Istvan Csepan</u>	Europe – Regional Projects - Central & Eastern Europe
•	Elnur Mammadov	Middle East & Africa – Regional Projects - Caspian
•	Ernst Kunfermann	Middle East & Africa - Logistics Compliance Mgr. – Africa
•	Eric Xu	Asia Pacific – Regional Projects – China, and
		Vastwin Venture – super-heavy engineered logistics
•	Gerald Ruediger	Global Support – Vessel Chartering, Vessel Operations
•	Ron Porter	Global Support – Senior Project Advisor

The strength of UTC's Global Energy Team is further enhanced by our Global Project Support Group which includes:

- ✓ Compliance Quality, HSE, Export, Trade Import/Export, Agent Vetting
- √ Finance & Accounting
- ✓ Pricing & Carrier Management
- ✓ Information Technology Reporting, Web Tracking/Visibility
- ✓ Technical Support Port Captain/Supercargo, Transport & Site Supervisors, Engineers, Project Carrier Operations

CV's

Details of our team's years of hands-on-experience, education, licenses, training and certifications are included in their CVs. These details, along with our Asia Pacific strategic alliance information, demonstrate the UTC team's vast and precise qualifications enabling them to provide exceptional service in all areas related to Projects/Energy Logistics.



Mirko Knezevic

Global Chief Operating Officer

EDUCATION | LICENSE | TRAINING

Logistics Degree – Holstenwall Trade School, Hamburg, Germany

QUALIFICATIONS

NATIONALITY: American, German, Croatian

YEARS OF EXPERIENCE: 33+

LANGUAGES: Portuguese, English, Spanish, German, Serbo-Croatian and Russian (fluent);

Italian (working knowledge)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL:

As UTC's Chief Operating Officer, Mirko Knezevic brings to bear a richly diverse career and wide ranging experience in freight forwarding and project cargo logistics. He is currently responsible for development of global capital projects in industries including mining, power, and oil and gas for both EPCs and owners and developers as well as management of the company's expanding global office network (currently 55 offices.)

Over three decades he has worked in Europe, Latin America and the U.S. and overseen project assignments literally worldwide. Among them:

- An Indonesian pulp and paper mill in Kalimantan. The three-year effort included delivery of 350,000 freight tons, globally sourced, to a project-site river jetty. Door-to-door logistics planning and implementation involved the charter of 42 vessels, barging, and construction of the offload jetty.
- Turnkey delivery of 9 x 135 ton Wartsila generators, plus full BOP from Finland to Ecuador via Manaus. Challenges included charter of ice class vessel for Finland winter loading, Amazon barging from Manaus during high flood season, construction of a custom riverbank offload ramp and barge jacking legs, survey and strengthening of bridges and culverts along nearly 100 miles of back-country access roads, and final delivery and heavy-lift offloads at four interior jungle drilling sites plus coordinated delivery of additional 150 TEUs of related equipment by truck over the Andes.
- Delivery of cement and steel plant (150,000+freight tons) components to project sites throughout Brazil.
- Multiple Antonov heavy lift air deliveries of cement plant kiln tyres from China to Guayaquil, Ecuador including all door-to-door transport logistics.



Marco Poisler

Executive Vice President – Global Projects

EDUCATION | LICENSE | TRAINING

MBA in Transportation from the SUNY Maritime College

Georgetown Univ. School of Foreign Service including year abroad at Federal University of Sao Paulo Law School, Brazil

Master of Science State Univ. of New York Maritime College at Fort Schuyler

Graduate Course – Advanced Chartering Problems Certificate Awarded by the State University of New York, Maritime College at Fort Schuyler and Association of Ship Brokers and Agents (U.S.A.)

QUALIFICATIONS

NATIONALITY: American, Brazilian and Ukrainian

YEARS OF EXPERIENCE: 20 years

LANGUAGES: English, Portuguese, Ukrainian and Spanish (fluent)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL

20 years global project cargo logistics service includes 15 at UTC in positions of increasing responsibility.

Services to the oil and gas industry have included:

- Member of UTC's Williams FPS service team.
- Delivery of Ex-Im Bank clean-energy system for client FirmGreen. System components were sourced throughout the U.S, consolidated, and charter shipped to Rio de Janeiro over Houston and Jacksonville. The FirmGreen system cleans methane gas from a retired Rio landfill to help power a nearby Petrobras refinery
- Rate negotiations with multiple carriers, resulting in significant cost savings for client Pertamina in the transport of oilfield equipment, ex. U.S., to Indonesia
- Securing permits and pilot cars for transport of oversized transformers and equipment, ex. U.S., to expedite completion of INA oilfield in Croatia
- Coordinated delivery of steam turbine system from Japan to Amazon state of Rondonia, Brazil for El Paso Production natural gas facility
- Offloading of 2 x 242 MT 7FA power plant generators for ProEnergy, Venezuela
- Managing deliveries of 30 power plants and various oilfield equipment to PDVSA/ Venezuela.



Matthias Loll

Vice President Project Development North America

EDUCATION | LICENSE | TRAINING

Commercial High School, Freight Forwarding School

QUALIFICATIONS

NATIONALITY: American, German YEARS OF EXPERIENCE: 26 years

LANGUAGES: English, German (fluent); Arabic, French (working knowledge)

MAJOR PROJECTS MANAGEMENT & EXECUTION ON A PERSONAL LEVEL

26 years of providing project logistics planning, management and execution to the power and oil and gas industry. Subject matter expert in transformer and rail transport.

Projects include:

<u>Year</u>	Country	<u>Project/Client</u>	<u>RevTons</u>	Heavy Lifts
2006- Present	USA	Transformer moves all over N. America with UTC Overseas, Inc.	52 500	up to 300t
2005	Iraq/Kuwait	Bechtel Iraq Reconstruction Program Project – Iraq	80, 000	up to 120t
2000-04	USA	Numerous Power Plant Projects Nation-wide for ABB, Siemens T&D, Wartsila, numerous H/Lifts	>100,000	up to 350t
2004-05	China	Conoco Philips Bohai Bay II (planning)	200,000	8 up to 200t
2004	Singapore	Modec – FPSO project	50,000	2x120t
2002-03	Colombia	Bechtel – Cerro Matoso Mining Project	100,000	4x75t
2002	USA	KBR LSM Project, Chalmette, LA	30,000	4x80t
2001-02	Croatia	Bechtel / Motorway Project, Croatia	80,000	6x65t
1999-00	Saudi Arabia	JGC Hawiyah Natural Gas Trtmt. Plant	65,000	2x70t
1999-03	UAE	Bechtel Ghazlan & Shoaiba Plants	90,000	1x80t
1999	Saudi Arabia	Bechtel Taweelah B Power & Desalination Plant	110,000	1x90t
1998-99	Saudi Arabia	JGC Berri Gas (LNG) Saudi Aramco	80,000	1x320t
1996-98	Qatar	JGC Ras Laffan LNG Project	120,000	2x320t

And numerous other projects beginning as early as 1990 (full list available upon request)



Ingo Schmidt

Project Director Americas

EDUCATION | LICENSE | TRAINING

BA with a degree in forwarding, Bremen, Germany

QUALIFICATIONS

NATIONALITY: German and American YEARS OF EXPERIENCE: 30 years LANGUAGES: English, German (fluent)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL

30+ years experience in International Freight Forwarding, Project Co-ordination & Site deliveries, Heavy Lift & ODC transport experience, Establishment of transportation concepts, Transportation worldwide, Heavy Lift Rail transportation within the United States and Project handling for Wind Power Industry. A few examples include:

- Rig moves for NOV / Dreco
- Drawworks moves for NOV / Dreco
- Resupply for Petrobras and Ensign
- Fluor / LDK, 2007 2009

Gamesa, several wind power projects, 2003 – 2006

- Breda / Metro Los Angeles Red Line, 1992 1998
- ELIN / Siemens, transformer deliveries throughout North America.



Gerald Ruediger

Global Vessel Chartering and Vessel Operations

EDUCATION | LICENSE | TRAINING

International Freight Forwarding and Maritime Shipping Trade School, Hamburg

QUALIFICATIONS

NATIONALITY: American

YEARS OF EXPERIENCE: 43 years

LANGUAGES: English, German (fluent)

SPECIFIC SKILLS AND EXPERIENCE

Over four decades of in-depth experience in project vessel chartering and logistics with an emphasis on service to the global oil and gas industry. During that period experience includes:

- Provided complete contract carrier services for Amoco (now BP) moving materials and supplies from Houston to Amoco projects in Madagascar and Egypt from the U.S. and Europe, including bi-monthly vessel deliveries of equipment ex Houston.
- Assisted major drilling companies in the remobilization of drilling rigs and equipment to global locations in Argentina, Chile and Turkmenistan.
- For TOTAL, coordinated ship and barge deliveries of pipeline sections ex Houston to Argentina.
- In a two-year project for ENAP Chile, arranged the transport of over 150,000 cubic meters of equipment for two methanol refineries. The logistics solution involved full time-charter of one vessel and all vessel management responsibilities for a series of voyages to move the bulk of the equipment.
- Overall has supervised staff of up to 50 employees, handled all requirements for vessel charters and rate and charter negotiations, and supervised the work of over 35 subcontract service providers.



Elnur Mammadov

Deputy Director – UTC Caspian LLC

EDUCATION | LICENSE | TRAINING

Executive MBA – Azerbaijan Diplomatic Academy and Maastricht School of Management (Dual Program)

BA Philology – University of Foreign Languages, Baku

Certifications: Broker Training/Azerbaijan Republic Customs Committee, Effective Sales/Business Training Group Baku, Azerbaijan, Modern Logistics/Moscow Business School

QUALIFICATIONS

NATIONALITY: Azerbaijani

YEARS OF EXPERIENCE: 14 years

LANGUAGES: Azeri, English and Russian (fluent); Turkish (conversant)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL

Over a dozen years of experience in the management and planning of project cargo logistics and transportation, five of them with UTC – most recently as Deputy Director in charge of the company's Azerbaijan office.

- Managed the start-up and transition of the UTC office from a representative to a fully operational facility
- Works closely with UTC's regional offices in Turkey, the Balkans, Russia and throughout the company's global network to coordinate shipments in such key sectors as power generation and distribution, oil and gas, manufacturing and infrastructure
- Extensive experience in regional cargo logistics, including services in airfreight, multi-modal freight coordination, and project cargo logistics
- ☑ Coordinated import of critical components for rehabilitation of the Azerbaijan electrical system including customs clearances, warehousing and substation deliveries
- Served as senior logistics coordinator for a wide range of shipments for the country's oil industry, including supervision of project cargo and shipping document controls
- Served as operations manager overseeing operation of weekly 200-TEU average block-train movements into the country via Kazakhstan and Uzbekistan



Ernst Kunfermann

Logistics Compliance Manager - Africa

EDUCATION | LICENSE | TRAINING

MBA Business Administration – Raeber's Hoehere Handelsschule, Zurich BS Pipe Engineering – Technical University, Chur, Switzerland Certified Management Course – Sundridge Park, London Honorary Swiss Consul – Freetown, Sierra Leone

QUALIFICATIONS

NATIONALITY: Swiss

YEARS OF EXPERIENCE: 30 years

LANGUAGES: English, German (fluent); French (moderate)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL

Over three decades of unique specialized and detailed experience in the direction of strategic logistics operations and supply chain management with a focus on field operations, often in remote and challenging African locations. Work has involved:

- Focus on correct relationships with government, national and local organizations to assure adherence to ethical business conduct in multi-cultural settings
- Development of a wide range of contacts for business development in the oil and gas industry and has conducted numerous contract negotiations, often as Chief negotiator, for Fortune 500 companies including ExxonMobil, Shell, Chevron and other multi-national companies
- On-Site Energy operations and projects throughout Africa including, Nigeria, Chad, Cameroon, Equatorial Guinea, Guinea, Mozambique, Congo, Gabon, Ghana, Angola, South Africa, Egypt, Libya, Ivory Coast, Sierra Leone, Liberia, and many others
- Spearheaded international logistics projects including administration of sea and air-freight forwarding agencies for numerous major IOCs and oil service companies
- ☑ Liaison with African government officials involved in customs clearances in compliance with ethical business practices under the U.S. Federal Corruption Practice Act and the UK Bribery Act
- Managed the recruitment, education and compliance training of staff to maximize production and profitability



Alain Holtappels

Regional Manager WCSA (West Coast South America)

EDUCATION | LICENSE | TRAINING

Université Libre de Bruxelles (Belgium)

QUALIFICATIONS

NATIONALITY: Belgian

YEARS OF EXPERIENCE: 40 years

LANGUAGES: French, English and Spanish (fluent)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL

Responsible for the development, the implementation and the overall management of UTC Overseas in Chile, Peru, Bolivia, Ecuador, Colombia and Venezuela.

- Central Termoelectrica General Guemes Salta, North of Argentina
 Transport over the Andes of a complete GE LM100 plant from the port of Mejillones in Chile
 to Guemes close to Salta in Argentina crossing the Atacama desert and climbing up to 15,000
 feet above sea level with pieces of 173 MT
- Tierra Amarilla Central Cardones Power Plant Copiapo, Chile
 Thermoelectric plant with heavy lifts upto 240 MT. Full scope of door to door delivery from
 Europe and delivery onto foundations at site
- Sinchi Wayra Bolivia
 Used mining equipment/plant (ball mill and steel structure). Door to door delivery from the
 US and Canada to Iquique/Chile
- Collahuasi Mine Caterpillar Power Plant, Chile
 Diesel power plant meant for the Collahuasi mine at 13.000 Feet above sea level with heavy
 lifts up to 220MT with delivery and unloading onto foundations at site
- Minera Centenario Nowadays Quadra Mining, Chile
 Mining equipment from the US to Antofagasta port
- Petroamazonas Ecuador

Diesel power plant from Finland to the amazon jungle of Ecuador with heavy lifts of 130MT. River barge transportation from Brazil on the Amazon River and delivery onto foundations at oil fields sites

Enersur Ilo - Peru

Thermoelectric plant to Ilo, Southern Peru via Northern Chilean port to unloaded onto foundations at site with heavy lifts up to 236MT



Carina Kazareski

Country Manager - Brazil

EDUCATION | LICENSE | TRAINING

FASP University, Sao Paulo, Brazil - Foreign Trade

QUALIFICATIONS

NATIONALITY: Uruguayan

YEARS OF EXPERIENCE: 15 years

LANGUAGES: Spanish, English and Portuguese (fluent)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL:

Bringing UTC Overseas customers a decade and a half of varied experience in vessel chartering, operations, forwarding, heavy lift and project management.

- In Brazil has played key roles in a wide range of complex turn-key projects sourced from multinational manufacturers in Europe, India and Asia (with a particular focus on China) and often delivered to remote regions of Brazil including the Amazon basin
- Has handled specific projects in such market sectors as automotive, power generation, mining, oil and gas, pulp and paper, and cement plant logistics
- Extensive and specific experience in the hydro, wind and thermal power sector



Ronald Porter

Senior Project Advisor

EDUCATION | LICENSE | TRAINING

University New South Wales – Transport Administration Diploma

IMD Lausanne, Switzerland – Transport Administration Supplemental (Booster Course)

Internal Training: Risk Management, HSE, Project Management, Commercial Awareness

QUALIFICATIONS

NATIONALITY: Australian

YEARS OF EXPERIENCE: 43 years LANGUAGES: English (fluent)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL

More than four decades of senior global experience in supply chain management, strategic sourcing, materials management, transportation and expediting, risk analysis, vendor appraisal and evaluation, safety and environmental issues, material management, packaging, export documentation and client and subcontractor liaison and negotiation. Work for the oil and gas industry has included:

- Logistics and personnel responsibilities in support of Exxon Mobil's Point Thomson Alaska project via Worley Parsons Resources and Energy prior to taking on the Global Logistics Manager for the same company. Responsibilities in this role included companywide logistics policies, procedures, compliance, staffing, proposals, vendor surveillance, budgets and execution planning
- As VP Global Transportation Logistics & Compliance with Aker Solutions ASA, responsible for company logistics policies and procedures and the negotiation and monitoring of four major corporate logistics agreements covering activities in 20 different countries in the Americas, Europe, Asia, India and central Asia. Responsibilities included global transport planning all modes, and the negotiation of frame agreements to reduce logistics costs. Also managed an Aker Project Expediting and Logistics staff of 35 and the implementation and management of man-hour budgets and project freight budgets.
- Established a Houston procurement office for Santos Oil the firm's first permanent office ex Australia, and oversaw all aspects of company procurement, shipping and documentation in the US. In Australia, he coordinated movement of all materials used by Santos and its subcontractors, negotiated services and set up an operating base in Darwin for Timor Sea exploration and seismic/logistics operations in Papua, New Guinea. Also handled movement of all materials for the firm's \$1.4B Cooper Basin Liquids Project including charter of heavy load ships and aircraft and negotiated substantial savings in import duty and tariff payments.



Hugo M. Morales Flores

Project Manager/Andean Region – General Manager Peru

EDUCATION | LICENSE | TRAINING

Universidad Metropolitana/Caracas – International Business Specialist
Universidad de Ciencias Aplicada (UPC) Lima – Finance for Non Financial
Universidad Metropolitana/Georgetown University/Caracas and Washington D.C. – Advanced

Intl. Exec. Prog./Intl. Bus. Development

Universidad Central de Venezuela – Major in International Studies

Numerous Seminars/Trainings: Risk Management, Customs Processes, China Business Practices, Project Management, Dangerous Goods, Air Freight, Customer Service, etc.

QUALIFICATIONS

NATIONALITY: Venezuelan YEARS OF EXPERIENCE: 24 years LANGUAGES: Spanish, English (fluent)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL

Over 20 years of experience in International Trade and Transportation Logistics. Presently responsible for Projects throughout the Andean Region and management and operations of the Peruvian office in Lima

Training and experience is varied and extensive:

- In addition to above, also responsible for Peruvian projects including various Power Generation sector assignments, among them the Ilo Cold Reserve and the Tintaya sub-station transformers
- During 18 years of service at Expotran S.A.in Venezuela at various levels, including Customer Service, International Operations and Project Manager, was responsible, among others, for the group's working partnerships with Bax Global, SDV International Logistics, and FedEx, including establishment of policies and procedures, bidding, service standards, tariffs, and product definitions
- Has managed a wide array of project cargo moves, heavy lifts, and vessel charters into Venezuela for clients involved in power generation and distribution, oil and gas and infrastructure enhancement sectors. Clients served included Rockwell, Telcel (Movistar Venezuela), Motorola Venezuela, Unisys, Steelcase, Ypergas, Enelven, Infonet, and Siemens.



Istvan Csepan

Regional Manager, Central and Eastern Europe - UTC Hungary

EDUCATION | LICENSE | TRAINING

BS - Marine Engineering; MBA

QUALIFICATIONS

NATIONALITY: Hungarian

YEARS OF EXPERIENCE: 20 Years

LANGUAGES: Hungarian and English (fluent)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL

20 years of experience engaged in multiple functions and areas of international transportation including:

- 2.5 years sailing in merchant navy (general, HL and bulk cargo)
- 7 years in manufacturing and service logistics up with global logistics management responsibility
- 2 years corporate compliance management (statutory, legal, tax, etc.)
- 10 years in project freight forwarding involving oil and gas, power generation, heavy equipment and capital projects
- Responsible for regional development of Eastern European Region Poland, Czech Republic, Slovakia, Hungary, former Yugoslavian countries, Bulgaria, Romania, Ukraine. Project and Business development support for Russia & CIS countries and Azerbaijan.

OD/HD/Project Cargoes handled include shipments such as:

- 2 x LM6000 GTG sets & BoP EXW Brescia to Egypt (2015) € 1,2M
- 2 x LM6000 GTG sets ex Manufacturing site to Egypt (2015) € 0,5M
- AF elements for LM6000 GTG from Mexico to Romania (2015) \$ 1M
- On-carriage of 5 x trailer mounted GTG sets to 3 jobsites in KSA (2015) \$ 0,5M
- 2 x trailer mounted GTG sets Houston PNG (2014)
- 2 x 75 tons industrial equipment from Bucharest, Romania to Houston, Tx (2013) \$ 0,5M
- 3 trailer mounted GTG units in 1 lot from Hungary to Angola (2012). \$ 0,7M spend.
- 3 x 135 tons transformer + accessories Croatia Philippines. (2012). \$ 0,2M
- 12 GTG units from Hungary to Israel (2011-12). \$ 1,5M spend.
- 1 x 135 ton transformer Zagreb Cebu, AN-225 (2013) \$ 2,5M
- CCPP on site erection works in Plovdiv, Bulgaria (2011)
- ☐ 1 GTG set on-carriage in Italy (2010, 170+ tons max u/w).



Eric Xu

General Manager Project Division – UTC China

EDUCATION | LICENSE | TRAINING

Shanghai University for Science and Technology

QUALIFICATIONS

NATIONALITY: Chinese

YEARS OF EXPERIENCE: 18 years

LANGUAGES: Mandarin, English (fluent)

MAJOR PROJECTS MANAGEMENT & EXECUTIVE ON A PERSONAL LEVEL:

UTC's Shanghai offices are a key part of the company's global office network given the massive volumes of global shipments, especially project cargoes, originating from and flowing to China and Asia

18 years of experience in domestic and international transportation and capital project shipping and related logistic services. As General Manager for UTC, responsible for management of UTC project shipments from and to China and much of Asia including operational matters and turnkey project management.

Among the major projects handled:

- 1.5 million freight tons imported for BASF-YPC Integrated Petrochemical Complex Project at Nanjing involving 7 EPCs. Requirements included vessel and aircraft charters, near continuous heavy lifts including two reactors (750 MT) from India, numerous 100 meter length columns and 10 meter-high economizers
- 2 800,000 freight tons for PT Inco mining project at Malili Island Indonesia. Global sourcing of heavy equipment and spare parts over Singapore and Surabaya with final moves to Malili via feeder barge and ship. Also involved airfreight shipments over Denpasar. Large volume of shipments and intense use of EDI for project management
- Continual movement of multiple transformers from China to U.S. via both ocean and air



Strategic Joint Venture Alliance - Asia Pacific - China

UTC-VASTWIN JV is created out of awareness by UTC and VASTWIN of the enormous potential and demand in the global project logistics market especially in the Chinese engineering and oil and gas logistics arena. The goal of this JV is to provide global customers with the most efficient and optimal logistics services and solutions.



UTC Overseas Inc., headquar1 the world's leading logistics services companies with a global network including more than 54 branches and 100 close partner companies in 25 countries.



Vastwin Logistics Holding Company, the first registered Project Logistics company in China, also has a joint venture with China Shipping (Group) Logistics Company (CSL), is focusing on both super-heavy engineering logistics and domestic project logistics. The company owns 388 axle SPMTs, operates 788 axle SPMTs in total, with loading capacity up to 20,000 tons.

Core Competency

Professional project team for horizontal movement (transport) and vertical movement (lifting) for offshore projects, energy, engineering, petrochemical, electricity and civil constructions capable of dealing with project design, management and transport through applied technology.

Success in Onshore/Offshore Marine Engineering – 200+ modules handled 2013-2015, largest 6000T, loading capacity 20000T. First project logistics provider qualified by DNV-GL standards in China.





Our Commitment to Excellence

At UTC we provide unparalleled expertise in global logistics and supply chain management offering one-stop shopping for all your transportation needs. From small packages to oversized project cargo, our comprehensive logistics services can handle the most complex and demanding jobs.

It is our highly skilled people that make the difference. Our offices across the globe are staffed with expert teams that are dedicated to working closely with our clients to provide innovative solutions, thereby creating value which will contribute to your bottom line. We listen and continuously enhance and improve our work processes in order to remain in real time alignment with our customers' needs and wishes.

UTC is your partner every step of the way!

Contact Us



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